

Curriculum Vitae - Judith Barker

M: 07960 224568 E: judith@inspiringpartnerships.co.uk W: www.inspiringpartnerships.co.uk

Key Expertise

- **Research, business case and funding bid development**
- **Project management, delivery, review and evaluations**
- **Stakeholder engagement and meeting facilitation**

Career

September – October 2015 - **South East Midlands Local Enterprise Partnership** – internal audit preparation, analysis and advice on programme and project management systems

May 2015 – ongoing - **Archive South Central** – as an Associate of Culture First, Business planning and financial analysis as 11 local English archive services develop collaborative approaches for greater efficiency and effectiveness

February 2015 – August 2015 - **South East Midlands Local Enterprise Partnership** – Business Analyst mapping business support provision across 11 local authorities and reporting with recommendations on future of the Velocity Growth HUB; undertaking research on start up provision in SEMLEP and developing business case for future provision. I also provided a critical friend role on ESIF bids.

February 2015 – June 2015 - **Bedford and Luton Community Foundation** – reviewing the impact of London Luton Airport Ltd corporate donations on local communities

October – December 2014- **London Churchill College** – research project to support the development of a Foundation Degree in Hospitality Management

August 2014 – June 2015 –**Bedfordshire Business Broker for ERDF Programme Grants4Growth** - as an Associate of Deyton Bell, marketing and brokering SMEs in Bedfordshire to apply for and claim capital grants to grow their business, increase employment and improve resource efficiency

July 2014 – **Autism Bedfordshire** – business engagement for corporate sponsorship and fund raising

June – October 2014 – **Richard Demarco Archive** – as an Associate of Elizabeth Oxborrow-Cowan, delivering a vision, business model and action plan for the archive

May 2014 – **Deyton Bell** – Providing business support and economic impact assessment advice for LGA commissions in Portsmouth and Leicestershire

March 2014- June 2014 – **Bedford and Luton Community Foundation** –setting up an evaluation system and undertaking an evaluation of the impact of endowed funds against the fund objectives

February 2014 – September 2015 – **Central Bedfordshire Council** – as an Associate of Deyton Bell, managing the Innovation Bridge ERDF funded business support project to deliver 12 hours of business support to 90 businesses through academic partnerships

November 2013 – March 2014 – **The National Archives** – as an Associate of Culture First, contributing to the analysis and business planning for a collaborative approach to archive service delivery across Bedfordshire, Buckinghamshire and Northamptonshire

August 2013 – May 2014 – **Stevenage Leisure Ltd** – developing Social Return on Investment approach and training leisure centre managers in social value

July 2013 – April 2014 - **Central Bedfordshire Council** –managing the 2nd phase of the Hospitality Skills Project to engage more employers in pre-employment and apprenticeships for the further development of their future and current workforce

March 2013 – May 2013 – **Clophill Heritage Trust** – developing a monitoring and evaluation plan for Eco-lodge project on Greensand Ridge

March 2013 – May 2013 – **Relate Bedford and Luton** – support to consider Social Return on Investment approaches and Influencing Training for the Management Team

February 2013 – Ongoing – **Bedford and Luton Community Foundation** – support to develop their community infrastructure levy responses

November 2012 – June 2013- **Central Bedfordshire Council** – developing a Central Bedfordshire Hospitality Skills project working with local businesses and skills providers to support growth in the sector and to develop a proactive business response to Center Parcs new village opening in April 2014. This included managing the Employer Ownership Pilot bid to UKCES/BIS in March 2013.

July 2012 – October 2012 - **Central Bedfordshire College** – developing a project concept on creative arts centre in Leighton Buzzard

April – June 2012 **Central Bedfordshire College** – developing project concept and undertaking feasibility study on sustainable ethnic catering training facility on Dunstable campus

October 2011 – October 2012 - **Central Bedfordshire Council** – facilitating and informing the development of the All Age Skills Strategy. Advising on the implementation of external and internal work programmes.

July 2011 ongoing – **Sustainability East** – project managing with Cambridge Policy Consultants three Climate Change Skills Fund projects focussing on collaboration, support and capacity building and business case development on a shared service for data collection and analysis for utilities procurement.

July – September 2011 - **University of Northampton** – InSpirE programme delivery – running workshops on measuring impact including SROI techniques for social enterprises across the county.

June 2011 – **Hertfordshire Community Foundation** – Review a European Funding bid and make recommendations for resubmission.

April – September 2011 – **University of Northampton** – Social Return on Investment (SROI) implementation with 3e: ESF funded social enterprise employment and skills project

May 2010 - March 2011 – **Regional Cities East** – programme director for the CURE Programme (Capacity for Urban Renaissance in East) covering skills and capacity development for the 6 partner cities with a particular focus on sharing services, carbon management, transport, arts and culture and more broadly economic development skills

January 2010 - **East of England Development Agency** – assessing the sub-regional Economic Participation programme for 2010/11 making recommendations for future area working, in collaboration with Cambridge Policy Consultants

June - August 2009 – **Inspire East** – development and facilitation of CURE programme stakeholder workshop for Ipswich waterfront

May – August 2009 - **East of England Development Agency** – evaluating the EEDA Migrant Worker programme 2005-9, in collaboration with Cambridge Policy Consultants

February 2009 – August 2009 **Theatre Resource, Chipping Ongar (now Zinc Arts)** – developing a business case for a low carbon economic growth creative industries project for a European Regional Development Fund application

February 2009 – **Opportunity Peterborough** – developing equality and diversity approach for 2009/10 Business Plan

January 2009 – **Inspire East** – facilitation of Regional Empowerment Partnership Away Day

December 2008-January 2009 – **East of England Development Agency** – assessing the sub-regional Economic Participation programme for 2009/10 against GRADE principles, in collaboration with Cambridge Policy Consultants

November 2008 – **Opportunity Peterborough** – supporting the business case development and funding options for the Eco Innovation Centre in Peterborough

November 2008 ongoing – **Inspire East Enabling Panel** – undertaking various short commissions as an enabler around the region on project and community development.

August 2008 – October 2008 – **Peterborough City Council** – Detailed Review of Interreg project on sustainable construction and wider development of EU funding strategy and European Regional Development Fund support

June 2008 - **Peterborough City Council** – support to the developing Integrated Delivery Framework for Growth with the City Council and Opportunity Peterborough

May – July 2008 – **Theatre Resource, Chipping Ongar**– Support to develop a successful application to EEDA for £0.75M from Building Communities Fund

February 2008 – **Peterborough City Council** – Review of Programme Delivery Unit and change management support

Permanent Employment History

Head of Communities, East of England Development Agency (EEDA), Cambridge

July 2006 – November 2007

- Lead, negotiated and implemented the re-launch of EEDA's £25M per year Investing in Communities (IiC) programme
- Lead on Social Inclusion strand of new Regional Economic Strategy

Head of Communities and Sustainable Development, EEDA, Cambridge

June 2005- July 2006

- Provided strategic leadership for social inclusion, rural and sustainable development agendas
- Reviewed and developed a clear evidence base and a new strategic framework for investment and evidence based allocation model for Investing in Communities programme

Head of Environment, Rural and Community Development, EEDA, Cambridge

May 2003- May 2005

- Lead the Regional Development Agency (RDA) "Lead Role" team in managing the relationship with Defra
 - Lead the national RDA's submission to the Haskins Review of rural development and the Modernising Rural Delivery (MRD) programme
 - Lead nationally and concluded the transfer of staff and resource from Countryside Agency to RDAs and RDPE funds from GOs to RDAs
 - Chaired RDA rural affairs & sustainable development lead groups

Programme Implementation Manager, EEDA, Cambridge Dec 2000 – May 2003

- Integrated the inherited and existing RDA programme activity within 4 of 6 counties of East of England
- Led on the implementation of Single Regeneration Budget across the region
- Integrated a new team managed the relocation of the team to a office in Harlow
- Led on major projects including:
 - First Site in Colchester, Development of the Thames Gateway South Essex Partnership & Regeneration package for Breckland

Senior Consultant, DOME Consultants, Newport, Gwent

Jan 1997-Nov 2000

- Lead the pre-ballot independent tenants advice team for housing stock transfer in:
 - LB Redbridge – 12 sheltered housing schemes to 3 existing housing associations with major refurbishment and demolition planned
 - LB Brent – 10 sheltered housing schemes to Network Housing Group
 - West Oxfordshire DC – transfer to new housing company
 - Harlow Council – estate transfer to Anglia Housing Group
 - Cambridge City Council – whole stock to new company
 - Huntingdonshire DC – whole stock to new company
- Supported the tenants advice team during the Sandwell in West Midlands – 5 estates to 5 housing companies;
- Lead the tenant involvement and community development team working with Canning Town and Custom House SRB scheme to engage residents in LB Newham's PFI pathfinder proposals
- Undertook market and customer analysis through interviews and focus groups on behalf of Sovereign Housing Association (Newbury); Hafod Housing Association (Cardiff); Presentation Housing Association (London and Luton); Signpost Housing Association (Dorset); Swaythling Housing Association (South Coast)

Project Manager, Chartered Institute of Housing (CIH) (Secondment), Coventry

June 1996-Dec 1996

- Managed the “Best practice in Housing Management in English & Welsh Housing Associations” project on behalf of the Good Practice Unit (GPU) at CIH

Community Development Manager, Bedfordshire Pilgrims Housing Association, Apr 1994- Dec 1996

- Produced and oversaw the tenant participation strategy
- Developed the customer involvement approach for maintenance and major improvement works and monitored staff and contractors
- Worked with the Tenants’ Federation and residents associations to improve customer focus of the association, including support to tenant Board members

Trainee and Housing Officer, Elmbridge Borough Council, Esher, Surrey Sept 1991-April 1994

- Covered rent and estate management issues for 800 properties
- Developed a resident involvement approach and tenants groups for the Field Common estate in Walton on Thames
- Undertook a range of maintenance, housing benefit, homelessness, housing and leisure duties within the directorate, including reviewing the complaints procedure

Committee memberships

2015 – Parent Representative on **Central Bedfordshire Special Needs Action Panel** – influencing services for parents and carers of children with special educational needs

2012 – ongoing - Committee member of **Service Delivery Committee, Aldwyck Housing Group** including member of Culture Workstream

2011 – Board member of Aldwyck West Housing Association

2008 - 2014 – Vice-chair of Funzone (breakfast and after school club) in Clophill.

2005-6 – Vice Chair of Zig Zag Pre-school in Clophill

2001-4 – Board member of Bedfordshire Pilgrims Housing Association

Education

2013 – **nef consulting** – 2 day SROI training course

2009 – **ILX** – PRINCE 2 Practitioner Level qualification obtained

1990-1992 - **Oxford Polytechnic** (now Oxford Brookes University) – Postgraduate Housing Diploma with distinction

1987-1990 - **St Hugh’s College, Oxford University** - BA (Hons) Geography – First Class

1980-1987 - **St Helen’s and St Katharine’s School, Abingdon** 3 A levels all at Grade A & 10 O levels – 9 at Grade A